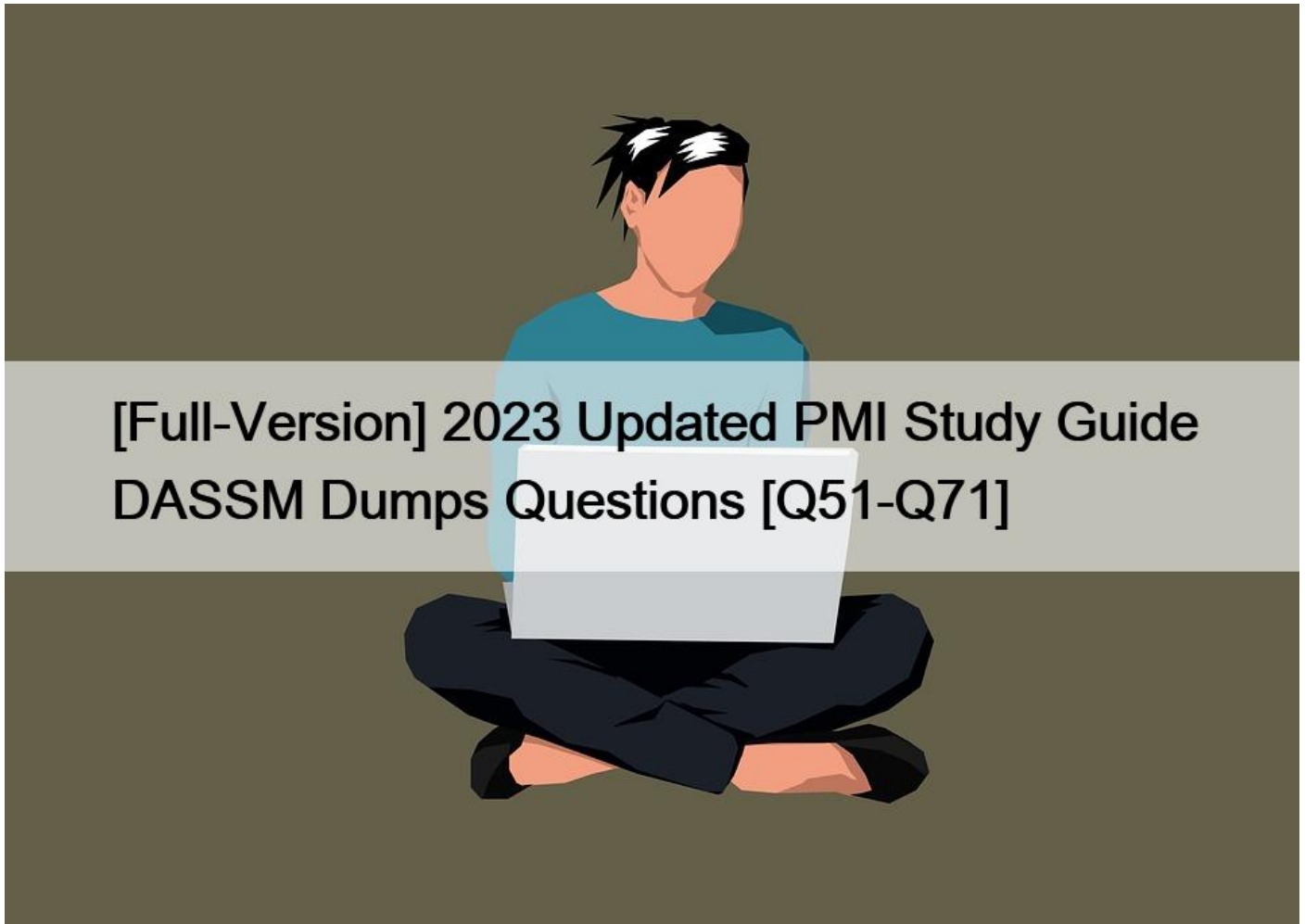


## [Full-Version 2023 Updated PMI Study Guide DASSM Dumps Questions [Q51-Q71]



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### PMI DASSM Exam Syllabus Topics:

TopicDetailsTopic 1- Explain the Thomas-Kilmann Conflict resolution model- Use the DA toolkit to solve challenges in the DevOps layerTopic 2- Optimize the delivery with the "test-first" method as it relates to the quality of requirements- Describe the Tuckman Team Development ModelTopic 3- Demonstrate how to use healthy and unhealthy language to solve a conflict- Explain the significance of agility in an organizationTopic 4- Explain what types of measurement work or do not work- Explain the Coordinate activities process goalTopic 5- Conflict management for high performance teams- Team Development for high performance teamsTopic 6- Coordinating and collaborating across teams- Tactical scaling in complex situationsTopic 7- Determine how to solve a planning problem using the Release Planning goal diagram- Emotional intelligence for high performance teamsTopic 8- Determine the criteria for what "done" might look like- Explain how organizations and teams approach metricsTopic 9- Identify why one should create psychological safety and embrace diversity - Determine team development at each stage of the Tuckman team model

**NO.51** Who is responsible for determining the WoW for a Disciplined Agile team?

- \* Product Owner
- \* Team members
- \* Customer
- \* Team lead
- \* Architecture owner

**NO.52** DevOps refers to:

- \* Automating the testing effort in the team
- \* Creating a smooth flow of work from development to operations
- \* Involving operational teams in the development work
- \* Using development team members to solve operational problems

**NO.53** Lean governance mindset includes all of the following except:

- \* Let the team manage the risks
- \* Promoting transparency
- \* Being servant leaders
- \* Learn continuously
- \* Leading by example

**NO.54** Usually the first step in deciding the team's way of working is to:

- \* Connect the dots
- \* Analyze the context
- \* Make some initial choices
- \* Coach setting the stage

**NO.55** What are the three phases common across project life cycles?

- \* Inspiration
- \* Construction
- \* Transition
- \* Modulation
- \* Inception

**NO.56** Lean governance practices involve all of the following except:

- \* Regularly create business value
- \* Directing the team with clear tasks
- \* Empowering the team
- \* Provide appropriate RoI
- \* Present accurate and timely information

**NO.57** Which of the following is a primary role on a Disciplined Agile Delivery team?

- \* Architecture Owner
- \* Domain Expert
- \* Specialist
- \* Integrator

**NO.58** True or False: The FLOW view for Disciplined Agile means that there are no starts and stops in any DA project

- \* True

\* False

**NO.59** Which of the following milestones represent a DA project moving from Construction to Transition stage?

- \* Production ready
- \* Sufficient functionality
- \* Proven architecture
- \* Continued viability
- \* Stakeholder vision

**NO.60** The team lead notices that a team member is falling behind on their work. What would a good Disciplined Agile team lead do?

- \* Provide time management training to the team member.
- \* Have a conversation with the team member to better understand what is getting in their way and look for solutions together.
- \* Have a one-to-one meeting with the team member about their recent failures.
- \* Redistribute the team member's work across the team to avoid embarrassing the team member.

**NO.61** Which of the following process goals require most of the effort when tailoring your agile strategy? (Choose two)

- \* Improve Quality
- \* Align with Enterprise Direction
- \* Explore Scope
- \* Address Changing Stakeholder Needs

**NO.62** Who is responsible for making sure the daily coordination meeting happens?

- \* Team manager
- \* Team members
- \* Project Manager
- \* Team Lead

**NO.63** Your team has written user stories to capture customer requirements, but they are concerned that the development team does not understand the overall business process. Which process goal is most likely to offer potential techniques to address this?

- \* Enterprise Architecture
- \* Ensure Production Readiness
- \* Explore Scope
- \* Improve Quality

**NO.64** A team is about to begin work on a project that will face rapidly changing with releases only every six months or so. The team does not have an agile mindset, and does not want to release often. Which lifecycle should the scrum master select?

- \* Agile
- \* Traditional
- \* Program
- \* Lean

**NO.65** Among the primary roles on DA teams, which role needs to be a process expert?

- \* Team member
- \* Architecture owner
- \* Product owner
- \* Team lead

**NO.66** For an Agile or Lean project team, which best describes the aim of the Construction phase?

- \* The team develops a consumable solution in a collaborative and incremental manner

- \* The team develops software, releasing it into production every two weeks
- \* The team develops new software every two weeks, demoing it to their stakeholders who may decide to release it into production
- \* The team develops software in a collaborative and regular manner

**NO.67** True or False: The team lead is responsible for securing funding for the team

- \* True
- \* False

**NO.68** True or False: In a program team, each sub-team must have the same WoW

- \* True
- \* False

**NO.69** A team has a lot of difficulty in performing system integration testing. What is the best way to address this?

- \* Add team members to testing
- \* Do the testing only once at the end
- \* Do integration tests more often
- \* Find a way to do less integration testing

**NO.70** The Marketing process blade is responsible for crafting an appealing roadmap of the organization's offerings in close conjunction with:

- \* Portfolio management
- \* Product management
- \* Finance
- \* Business Operations
- \* Control

**NO.71** Using Lean thinking, we should be managing

- \* The value stream
- \* Each step of the work
- \* Our people
- \* By letting people figure out what they need to do

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