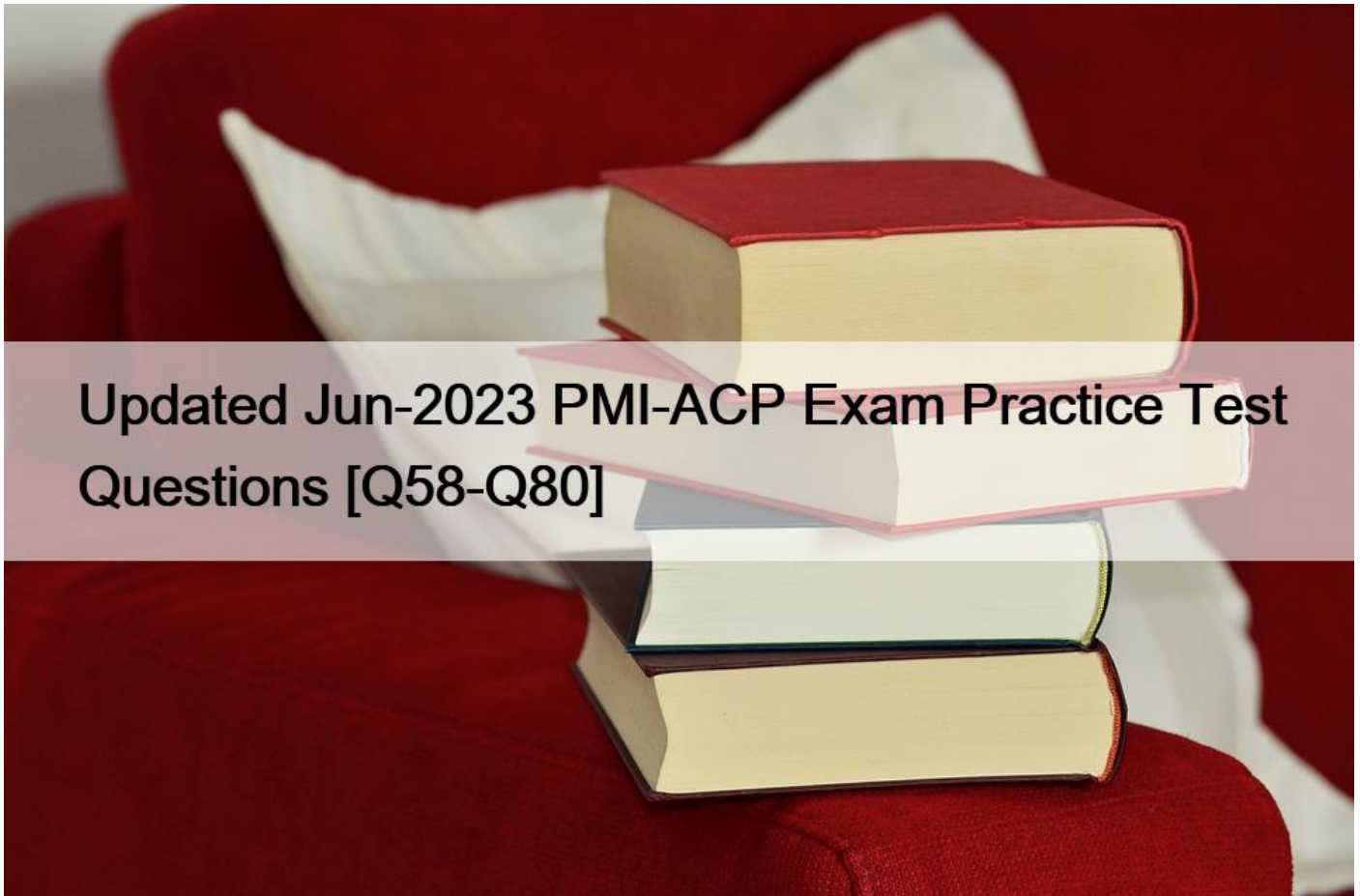


Updated Jun-2023 PMI-ACP Exam Practice Test Questions [Q58-Q80]



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PMI PMI-ACP (PMI Agile Certified Practitioner) Certification Exam is one of the most popular and prestigious certification exams in the world of agile project management. PMI-ACP exam is designed for professionals who have experience working in agile environments and want to validate their knowledge and skills in agile project management. The PMI PMI-ACP certification is recognized globally and is a testament to an individual's expertise in agile methodologies.

QUESTION 58

Which Agile estimation technique is based upon relative sizing?

- * Ideal time
- * Bottom up
- * Story points
- * Little's Law

QUESTION 59

What is the ideal approach for an Agile project manager to take when considering fractional assignments?

- * Do nothing, as fractional assignments will not impact project performance.
- * Allow resources to be assigned to no more than two projects at a time.
- * Only allow nonessential resources to be fractionally assigned.
- * Avoid them and have resources assigned to only one project at a time.

QUESTION 60

The term "last responsible moment" refers to the moment at which:

- * the iteration testing deadline arrives and code testing must stop.
- * failing to make a decision eliminates an important alternative.
- * release planning is complete and the first iteration planning starts.
- * the implementation date is set and sponsor approval has been received.

Explanation/Reference:

QUESTION 61

Team A is working on the second sprint of a product release Team B.

Which is an interdependent team located on the same floor requires extensive and frequent information to complete its sprint goal

What should the agile team lead do?

- * Create a central repository for information, and provide access to team B
- * Use an information board that will be visible to an passing through the workspace
- * Email ail stakeholders with status updates
- * Provide team B with the information on an "as needed" basis

QUESTION 62

During planning sessions, an agile practitioner notices that some team members do not share common ideas.

What should the agile practitioner do?

- * Ask the team if they would like to adopt alternative techniques.
- * Create a team norms document to set participation guidelines.
- * Ask the scrum master to resolve the issue at the stand up meeting.
- * Capture feedback during lessons learned at the end of the iteration.

QUESTION 63

The Scrum Team and Development Team are the same thing.

- * True
- * False

QUESTION 64

For a one month Sprint, what is the recommended duration of the Sprint Planning meeting?

- * 2 sessions ; 8 hours
- * 1 Session ; 4 hours
- * 3 hours

- * Decided by the Team

QUESTION 65

An agile team has only one database administrator with the necessary knowledge of database-related tasks.

The project manager identifies the risk that if this person leaves, team velocity will significantly decrease.

What should the agile coach do?

- * Start the hiring process for a new, equally skilled database administrator as a replacement.
- * Move this database administrator to another team so that team members learn database-related tasks.
- * Add another database administrator to balance the workload and aid with knowledge retention.
- * Obtain agreement from the team that, on upcoming sprints, the database administrator will act only in an advisory capacity.

QUESTION 66

eXtreme Programming (XP) teams strive to avoid:

- * Incremental design and architecture.
- * Pair programming.
- * Manual regression testing.
- * Test-Driven Development (TDD).

QUESTION 67

The purpose of a Sprint retrospective is for the Scrum team to:

- * Review stories planned for the next sprint and provide estimates,
- * Demonstrate completed user stories to the Product Owner.
- * Determine what to stop doing, start doing, and continue doing.
- * Individually provide status updates on user stories in progress.

QUESTION 68

An agile team and a traditional development team are working together on a project. Each team exceeds expectations regarding deliverables; however, issues arise when the deliverables are integrated.

What should the agile practitioner do?

- * Foster stronger communication by hosting cross-organizational meetings between the two teams.
- * Suggest merging the teams to avoid misunderstandings.
- * Create stories from full technical specifications to avoid ambiguity.
- * Co-locate the teams to encourage osmotic communication.

QUESTION 69

Throughout the project, an agile practitioner notices that one team member is becoming an emergent leader.

What should an agile practitioner do?

- * Present opportunities in order to be supportive and grow that team member's talents.
- * Encourage the team member to fit in more with the established team norms.
- * Bring this to management's attention so they don't disrupt the team.
- * Ask team member to respect defined roles on the project to avoid confusion with the team.

QUESTION 70

Exhibit:

Backlog at start	500 points
End of iteration 1	475 points
End of iteration 2	450 points
End of iteration 3	425 points
End of iteration 4	450 points

Based on the backlog metrics in the chart, what can explain the Jump in points at the end of iteration 4?

- * The team neglected to account for support and maintenance costs associated with other supported products
- * The team discovered that previously accepted work could be greatly improved and added story points associated with that work
- * The team realized that some stories were underestimated relative to other stones and reestimated as needed
- * The team learned that the product owner needed to increase the output in the next release

QUESTION 71

During the daily standup meeting, a team member states that an issue has been encountered. This leads to the team members getting into a problem-solving discussion. How should the ScrumMaster respond?

- * Ask the team members to table the discussion until after the meeting is over.
- * If the item is really important, allow the discussion to expedite resolution of the issue.
- * Abruptly end the daily standup meeting and schedule another meeting to discuss the issue.
- * Ask the team how they would like to use the daily standup meeting for that day.

Explanation/Reference:

QUESTION 72

An executive requests information regarding a sprint status.

What action should the product owner take?

- * Invite the executive to the standup.
- * Direct the executive to the information radiator.
- * Personally meet with the executive.
- * Email the requested information to the executive.

QUESTION 73

Match the following:

Scrum Event		Product Backlog
Scrum Artifact		Gantt Chart
Scrum Role		Daily Scrum
Not Scrum		Product Owner

Scrum Event	Daily Scrum	Product Backlog
Scrum Artifact	Product Backlog	Gantt Chart
Scrum Role	Product Owner	Daily Scrum
Not Scrum	Gantt Chart	Product Owner

QUESTION 74

During its first sprint a new scrum team realizes that it has insufficient team members with test automation skills to effectively complete its stories. What should the team do?

- * Cross-train some members in the automation framework to broaden their capacity with that skill
- * Ask the product owner to add team members to boost this particular skill set
- * Send a member to automation framework training when funds are available
- * Avoid using test automation by swarming on the testing tasks and using manual testing

QUESTION 75

The primary purpose of a Sprint Review is for the team to:

- * Demonstrate what was accomplished during the sprint.
- * Discuss what went well, what didn't, and ways to improve.
- * Prioritize and estimate stories planned for the next sprint.
- * Individually provide status updates on user stories in progress.

QUESTION 76

Which artifact is useful for seeing total project risk increasing or decreasing over time?

- * Burndown bar chart
- * Risk Burn-Up chart
- * Risk Burndown Graph
- * Risk Map

QUESTION 77

During planning sessions, an agile practitioner notices that some team members do not share common ideas.

What should the agile practitioner do?

- * Ask the team if they would like to adopt alternative techniques
- * Create a team norms document to set participation guidelines
- * Ask the scrum master to resolve the issue at the stand up meeting
- * Capture feedback during lessons learned at the end of the iteration

QUESTION 78

When interacting with team members, the Agile project manager should:

- * Ask team members to do things by phrasing the statement as a request rather than as a demand.

- * Ignore team member input and emotions when important decisions have to be made.
- * Proceed cautiously when requesting team members to do something likely to make them unhappy.
- * Disagree with the team based on the merit of the issue without considering how the team is feeling.

Explanation/Reference:

QUESTION 79

The cost estimation techniques used on Agile projects are:

- * Rule of thumb
- * Bottom-up
- * Parametric
- * Top-down

Explanation/Reference:

QUESTION 80

Based on the following information, determine the number weeks until the next release.

Length of a Sprint = 2 weeks

Velocity of team = 35 points

Number of story points assigned to minimum marketable features (MMF) = 280 points

- * 8 weeks
- * 12 weeks
- * 16 weeks
- * 9 weeks

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